



MEMORANDUM

RIVERSIDE COUNTY EXECUTIVE OFFICE

Larry Parrish
County Executive Officer

March 12, 2003

TO: Nancy Romero
Clerk of the Board

FROM: Ken Mohr, Asst. CEO

RE: ITEM TAKEN OFF-CALENDAR

Please take the following item off-calendar:

**RFP to Develop Strategic Plan – School of Medicine
at UCR (3.35 – 12/17/02)**

**SUBMITTAL TO THE BOARD OF SUPERVISORS
COUNTY OF RIVERSIDE, STATE OF CALIFORNIA**



FROM: Supervisor Buster
Supervisor Mullen

SUBMITTAL DATE: December 10, 2002

SUBJECT: Authorization for the Preparation of a RFP to Develop a Strategic Plan for a School of Medicine at the University of California, Riverside

RECOMMENDED MOTION: That the Board of Supervisors:

1. Direct the Economic Development Agency (EDA) staff to prepare and issue a Request for Proposals (RFP) to develop a Strategic Plan for a School of Medicine (SOM) at the University of California, Riverside (UCR);
2. Authorize funds for consulting services through the RFP selection process; and,
3. Direct EDA staff to return within 90 days with recommended actions.

BACKGROUND:

In October 2002, Dr. Michael Stemerman, Dean of Biomedical Sciences, Director of UCR/UCLA Thomas Haider Program in Biomedical Sciences and Associate Dean of UCLA School of Medicine, contacted Supervisor Mullen about developing a strategic plan for a medical school at UCR. EDA staff met with Dr. Stemerman and Richard Jarvis, Director of Development for UCR/UCLA Thomas Haider Program in Biomedical Sciences, to discuss the impacts, challenges, and requirements in creating a School of Medicine. (Continued to Page 2)

Bob Buster, Supervisor
First District

Tom Mullen, Supervisor
Fifth District

MINUTES OF THE BOARD OF SUPERVISORS

On motion of Supervisor Buster, seconded by Supervisor Wilson and duly carried by unanimous vote, IT WAS ORDERED that the above matter is approved as recommended.

Ayes: Buster, Venable, Wilson and Mullen
Noes: None
Absent: Tavaglione
Date: December 17, 2002
xc: Supv. Buster, Supv. Mullen, EDA, COB

Nancy Romero
Clerk to the Board
By:
Deputy

Prev. Agn. Ref.

Dist.

AGENDA NO.

The meeting resulted in a rough outline of the necessary components to develop a RFP for a Strategic Plan, which include, but are not limited to, the following:

- Vision and Mission Statement that focuses on community-based clinical teaching and research;
- Instructional Goals (i.e., accreditation, ethnic diversity in student recruitment, developing residency and interdisciplinary programs)
- Research Goals (i.e., providing a setting, resources, and incentives that promote excellence in research);
- Service Goals (i.e., patient-focused care, partnerships with regional medical centers such as the Riverside County Regional Medical Center and other hospitals for field placement);
- Collaboration Goals (i.e., determining relationships and developing collaborative efforts with regional medical centers and hospitals for field placement, foster cross-divisional relationships with other academic units, develop public relations efforts, expand efforts with health agencies at local, regional and state levels);
- Organizational Goals (i.e., development of the special relationship with UCLA and other UC SOMs, administrative structure within the university);
- Resource Goals (i.e., recruit and retain faculty, adequate space for SOM, stabilize and enhance fiscal resources, expand library holdings);
- Process and timing;
- Challenges and Costs; and
- Assessment and measurements used to gauge achievement of mission, goals, and objectives.

The concept of a new School of Medicine is timely, especially in light of the burgeoning population in the very near future. An examination of population figures and number of medical schools illustrate the need to plan for new teaching facilities in preventative medicine and public health. Currently, New York has a population about 19 million people and 11 accredited medical schools in the state. In contrast, California has a population of 34 million people and 10 accredited medical schools statewide. New York is expected to add approximately 850,000 people by year 2025. California is expected to add approximately 18 times that, roughly 15 million people, by the year 2025. Further, all larger metropolitan counties in the state of California, with the exception of Riverside, have a medical school. It is recommended that the Board authorize funds and direct EDA staff to prepare a RFP to develop a Strategic Plan for a School of Medicine at UCR. UCR and the County will jointly fund this project.